

Understanding Investor Behavior and Profiting From It

Tom Cole, CFA Head of US Equity Research April 26, 2005

Not intended for public distribution. For important additional information, please see the Additional Disclosures at the end of this presentation.

Beware of your own behavioral tendencies

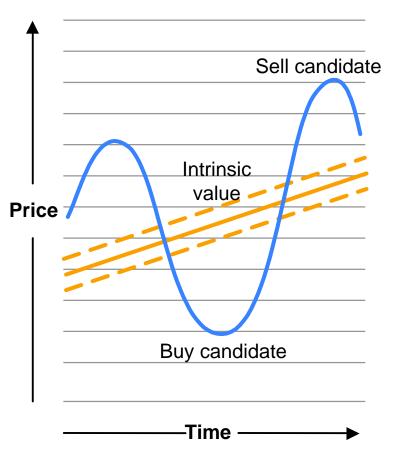
- Prospect theory
- Mental accounting
- Fear of regret
- Anchoring
- Overestimating your ability
- Too much emphasis on recent events, using the wrong information



Overcoming behavioral bias

Stay objective

- Application of a consistent investment philosophy
- Focus on fundamentals
- Application of team skills and resources





Fundamentals tell the whole story

S&P 500: December 31, 1954—March 31, 2005

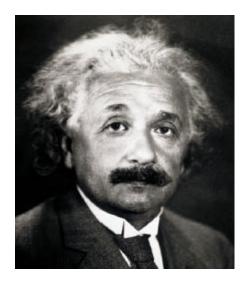
December 31, 1954 yield = \$1.64/\$35.98	=	4.56%
Actual growth in dividends	=	5.23%
Share Repurchases	=	0.50%
Implied return	=	10.53%
Actual return	=	10.84%

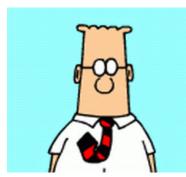


Beware of your own behavioral tendencies

"Only two things are infinite, the universe and human stupidity, and I'm not sure about the former."

Albert Einstein





"Nothing defines humans better than their willingness to do irrational things in the pursuit of phenomenally unlikely payoffs".

Scott Adams, creator, "Dilbert"



Make a choice

- A sure gain of \$3,200, or
- An 80% chance of \$4,000 and a 20% chance of getting nothing



Make a choice

- A sure loss of \$3,200, or
- An 80% chance of losing \$4,000 and a 20% chance of no loss



Loss aversion

People strongly prefer avoiding losses to making gains

- A sure gain of \$3,200
- An 80% chance of \$4,000 and a 20% chance of getting nothing

Most people take the sure gain of \$3,200

- A sure loss of \$3,200
- An 80% chance of losing \$4,000 and a 20% chance of no loss

Most people take a chance to avoid the loss



Prospect theory

- Calibrate your mental market model symmetrically
- Don't double down when you are behind





Mental accounting

- Don't compartmentalize your wallet
- Make investment decisions in light of your overall portfolio
- Don't play frivolously with "House Money" when you are ahead





Fear of regret and anchoring

- Relevant and irrelevant anchors
 - Prime rate six months from now
 - Year of Attila the Hun's defeat in Europe?

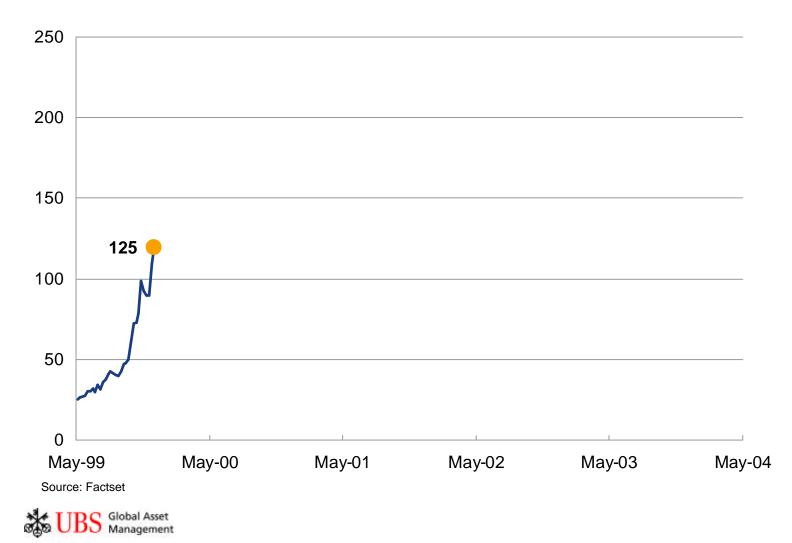
In application.....

- Would you buy the stock today?
 - Have a thesis at time you buy the stock
 - Is the thesis intact?

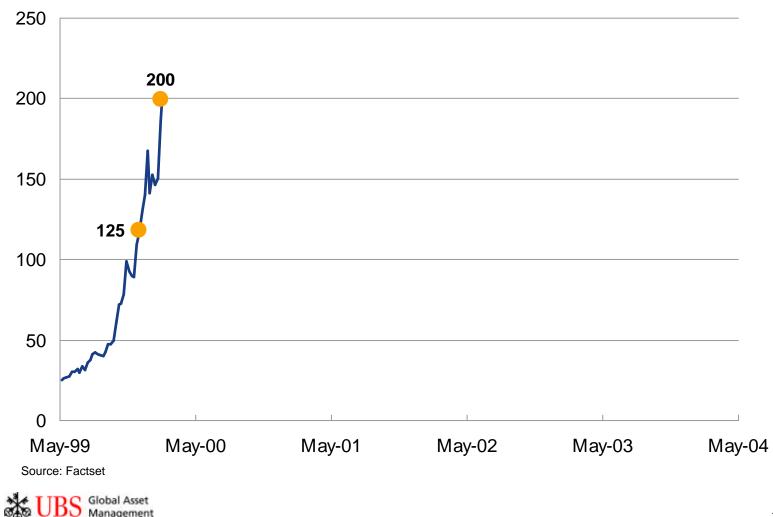
Build a new portfolio every day



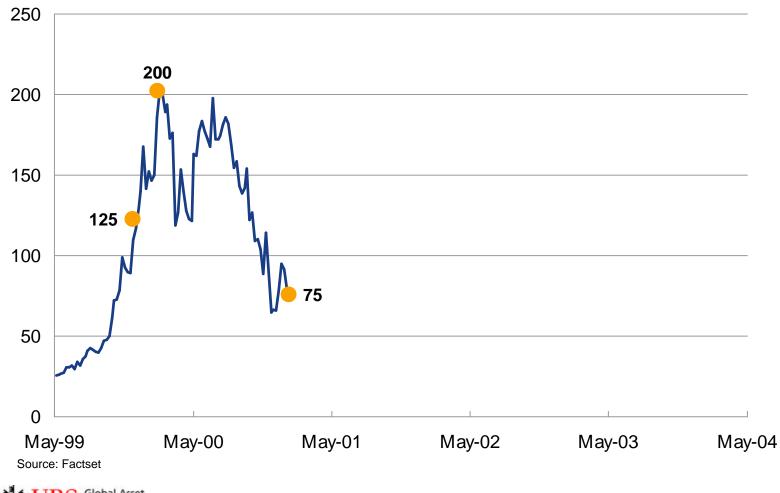
Fear of regret and anchoring



Fear of regret and anchoring

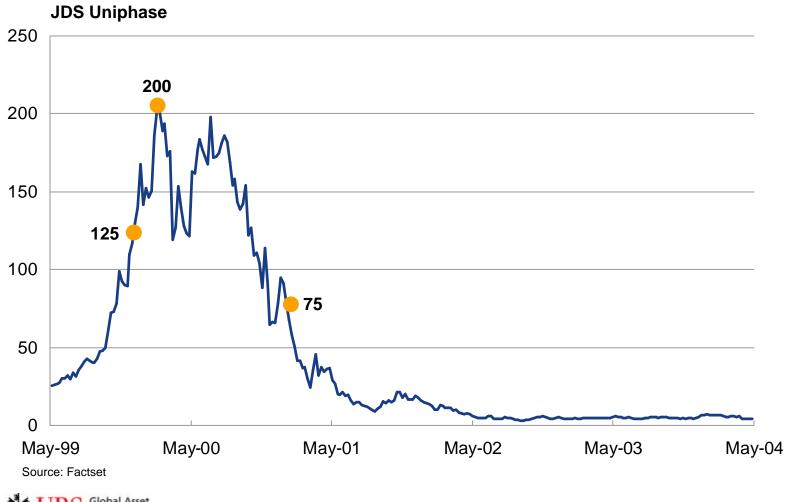


Fear of regret and anchoring



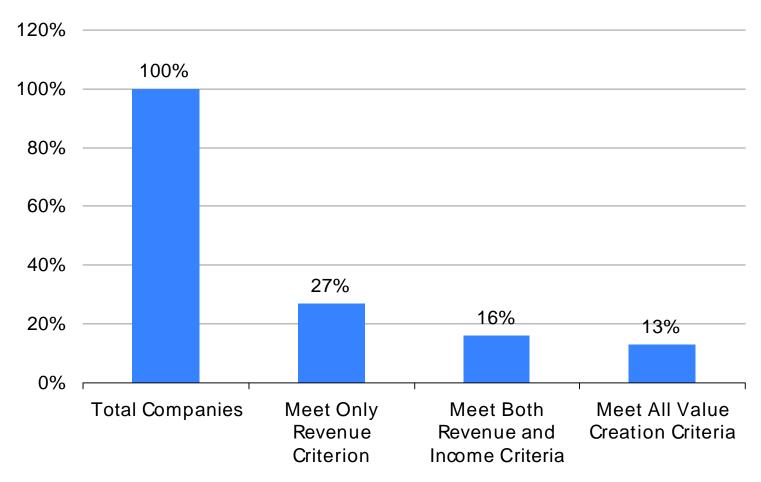
UBS Global Asset Management

Fear of regret and anchoring



Reality of growth

Few companies achieve sustainable growth strategies



Source: "Profit From The Core" by Cris Zook, Worldscope, Bain Analysis

Overestimating your ability





Over estimating your ability

"Confidence is contagious. So is lack of confidence."

-Vince Lombardi

Ten Questions	Low	High
1. Martin Luther King's age at death.		
2. Length of the Nile River.		
3. Number of countries that are members of OPEC.		
4. Number of books in the Old Testament.		
5. Diameter of the moon in miles.		
6. Weight of an empty Boeing 747 in pounds.		
7. Year in which Wolfgang Amadeus Mozart was born.		
8. Gestation period (in days) of an Asian elephant.		
9. Air distance from London to Tokyo.		
10. Deepest (known) point in the oceans (in feet).		



Too much emphasis on recent events

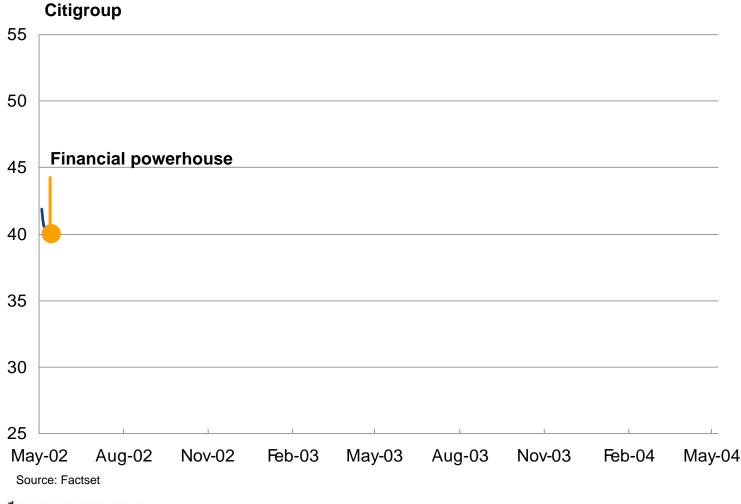
- Most of the short-term drivers of stock price are just noise
- Be opportunistic when the market overreacts

Oh, and use correct information

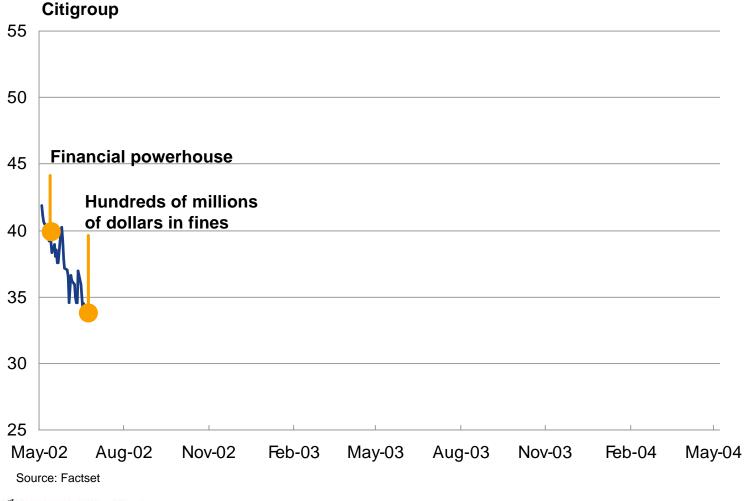
- Japan, Inc.
- Causes of death in US



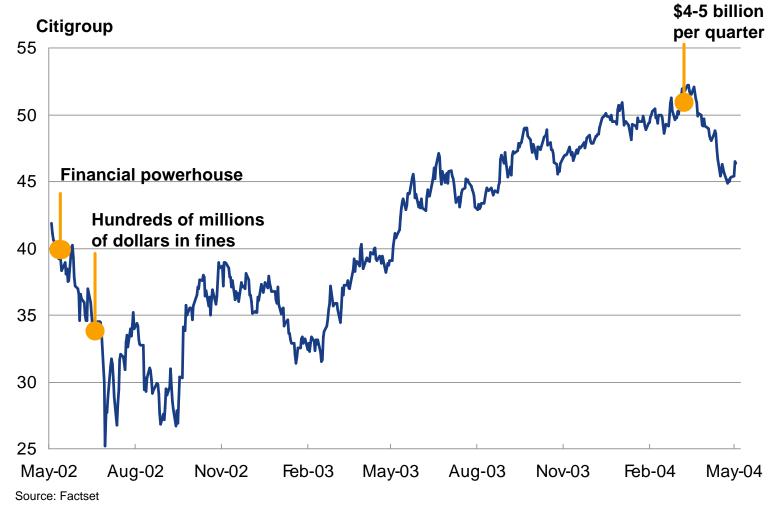
Too much emphasis on recent events



Too much emphasis on recent events



Too much emphasis on recent events

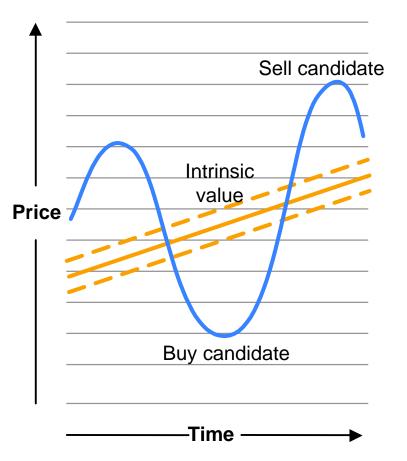


UBS Global Asset Management

Overcoming behavioral bias

Stick with what you know

- Application of a consistent investment philosophy
- Focus on fundamentals
- Application of team skills and resources





Challenges for the successful investor

- Awareness of behavioral anomalies
- Recognize the short term noise
- Remain objective and consistent
- Do your homework

Answers from page 18: (1) 39 years; (2) 4,187 miles; (3) 13 countries; (4) 39 books; (5) 2,160 miles; (6) 390,000 pounds; (7) 1756; (8) 645 days; (9) 5,959 miles; (10) 36,198 feet.



Past performance is no guarantee of future results. There is no guarantee that investment objectives, risk or return targets discussed in this presentation will be achieved.

The opinions expressed in this presentation are those of the UBS Global Asset Management Business Group of UBS AG and are subject to change. No part of this presentation may be reproduced in any form, or referred to in any publication, without express written permission of UBS Global Asset Management.

Information contained in this presentation has been obtained from sources believed to be reliable, but not guaranteed. Furthermore, there can be no assurance that any trends described in this presentation will continue or that forecasts will occur because economic and market conditions change frequently.

The information contained in this presentation should not be considered a recommendation to purchase or sell any particular security. There is no assurance that any securities discussed herein will remain in an account's portfolio at the time you receive this information or that securities sold have not been repurchased. The securities discussed do not represent an account's entire portfolio over the course of a full market cycle.

It should not be assumed that any of the securities transactions or holdings referred to herein were or will prove to be profitable, or that the investment recommendations or decisions we make in the future will be profitable or will equal the investment performance of the securities referred to in this presentation.

Copyright © 2005 UBS Global Asset Management.

