

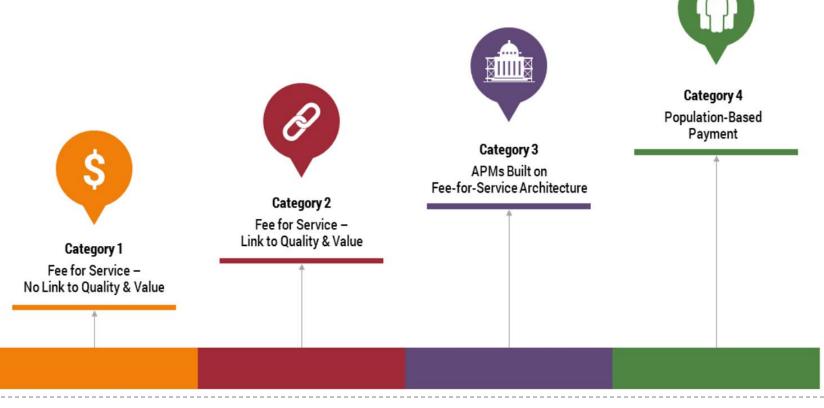
MACRA Overview

April 2016

HSCRC Health Services Cost Review Commission

CMS is Focused on Progression from Volume-Based to Value-Based Payments

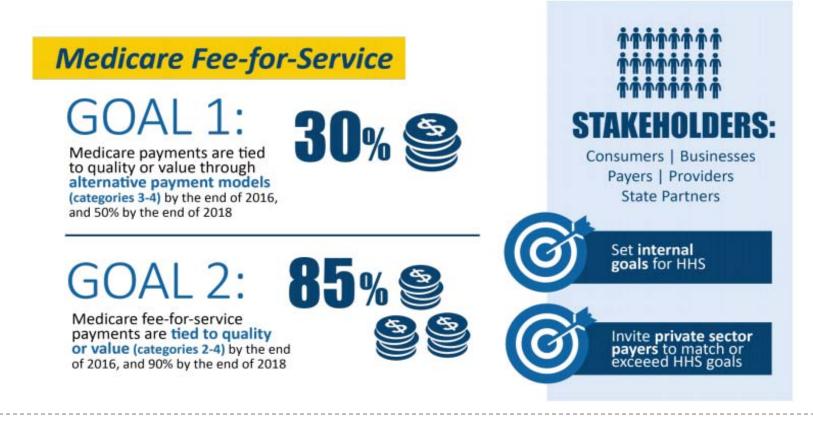
- Hospitals have some value-based payment via Hospital VBP, readmissions, and HAC programs
- Other provider groups (e.g. physicians, post-acute care) are moving to pay-forperformance, value-based purchasing



Source: Health Care Payment Learning & Action Network Alternative Payment Model (APM) Framework Final White Paper, 2016

MACRA is part of a broader push towards value and quality

In January 2015, the Department of Health and Human Services announced new goals for value-based payments and APMs in Medicare



https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/Value-Based-Programs/MACRA-MIPS-and-APMs/MACRA-LAN-PPT.pdf

Accelerating Movement via MACRA

- MACRA is formally known as the H.R.2 Medicare Access and CHIP Reauthorization Act of 2015
 - Signed into law by Obama in April 2015

MACRA Highlights

- Repeals use of the Sustainable Growth Rate (SGR) Formula
 - Cut Medicare physician fees for all services if total physician spending exceeded a target, penalizing individuals who did control their costs
 - Was volume-based- did not reward improvements in quality
- Replaces SGR with new quality-driven payment systems for providers

***Still many unknowns- Regs coming out this summer

MACRA: Provider Reimbursement Changes

2019-2025: Move to value-based payments via involvement in either of two tracks:

I) MIPS: Merit-Based Incentive Payment System

- Continues traditional FFS track
- BUT a portion of Medicare provider payment at risk will gradually increase up to -9% to +9% based on their performance on quality and outcomes measures

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2) APMs: Alternative Payment Models

- Medicare providers can opt out of MIPS and receive +5%
 bonus in rates if a substantial portion of their revenue is through APMs
- Qualifying APMs definition TBD based on rulemaking.
- 2026+: All Medicare providers receive 0.25% update
 - APM providers will receive an additional 0.5% update, thereby receiving a 0.75% update overall for Medicare services

Source: Summarized from Premier Medicare Payment Reform: Implications and Options for Physicians and Hospitals, 2015

Track 1: MIPS

Performance Areas

- Quality (e.g. preventive care, safety, etc.)
- Resource use (e.g. Medicare spending per beneficiary)
- Meaningful use of EHRs
- Clinical practice improvement activities
 - Care coordination
 - Expanded access (e.g. same day appointments)
 - Patient safety and practice assessment (e..g surgical checklists)
 - Beneficiary engagement (e.g. use of shared decision-making)
 - Population management
 - APM participation

- Each category will have an underlying set of activities or measures
 - Measures used for the evaluation of provider performance can be based on all payer data (not only Medicare)

Track 2: Alternative Payment Models (APMs)

- Poviders will receive +5% bonus, in addition to payments otherwise made under the APM, if they have a minimum amount of revenue at risk through an APM
 - To qualify for the bonus in 2019, providers may need to be in an APM in 2017
 - See Appendix
- To qualify as an eligible APM, providers must:
 - Use certified EHR technology
 - Meet quality measures (comparable to MIPS measures)
 - Assume more than "nominal" financial risk
 - Not yet sure what this means- definition TBD based on rulemaking

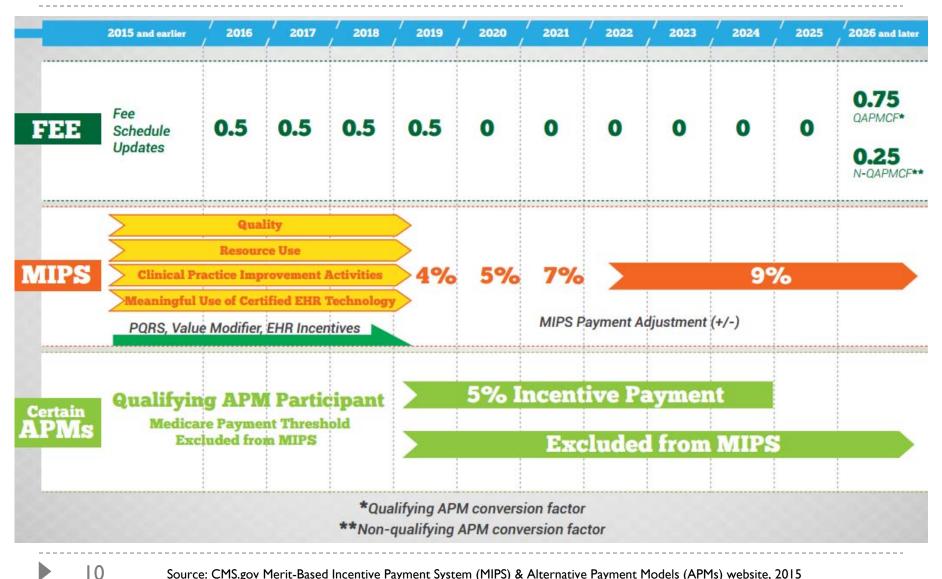
Strategic Implications for Maryland

- MACRA demonstrates the federal movement to two-sided risk and alternative payment models (e.g. ACO, PCMH, bundled payment, etc.) and focus on efficiency, outcomes, and financial responsibility
- Maryland's next steps may include:
 - Assess current state, identify gaps, analyze opportunities and develop roadmap
 - Develop and implement physician partnership strategy

Appendix

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MACRA: MIPS & APM Timeline Overview



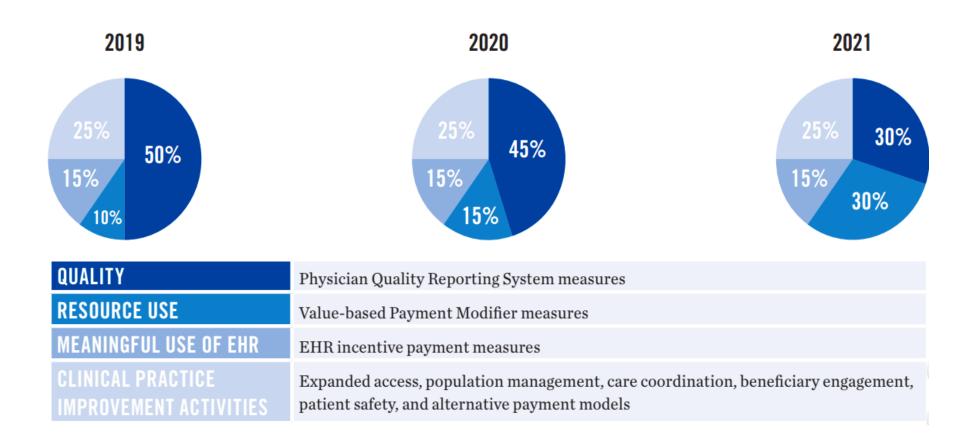
Source: CMS.gov Merit-Based Incentive Payment System (MIPS) & Alternative Payment Models (APMs) website, 2015

MIPS & MACRA Eligibility

| | TRACK 1 | | TRACK 2 | |
|---|--------------------|------|---------|--|
| TYPES OF ELIGIBLE PROFESSIONALS | Value-Modifier | MIPS | APM | |
| Medicare Physicians: | 2017 | 2019 | 2019 | |
| Doctor of Medicine, Doctor of Osteopathy, Doctor of Podiatric Medicine, | (2015 performance) | | | |
| Doctor of Optometry, Doctor of Oral Surgery, Doctor of Dental Medicine, | | | | |
| Doctor of Chiropractic | | | | |
| Practitioners: | 2018 | 2019 | 2019 | |
| Physician Assistant, Nurse Practitioner, Clinical Nurse Specialist, | (2016 performance) | | | |
| Certified Registered Nurse Anesthetist | | | | |
| Practitioners: | N/A | 2021 | 2019 | |
| Certified Nurse Midwife, Clinical Social Worker, Clinical Psychologist, | | | | |
| Registered Dietician, Nutrition Professional, Audiologists | | | | |
| Therapists: | N/A | 2021 | 2019 | |
| Physical Therapist, Occupational Therapist, | | | | |
| Qualified Speech-Language Therapist | | | | |

Source: Premier Medicare Payment Reform: Implications and Options for Physicians and Hospitals, 2015

MIPS Performance Measures



MIPS Payment Adjustment Factors

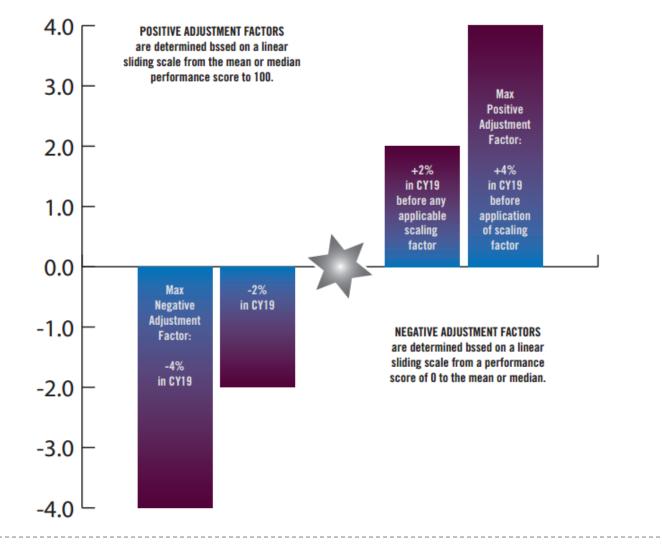
Figure 6 - MIPS payment adjustment factors

| | Maximum positive adjustment before budget neutrality scaling factor | Maximum negative adjustment factor | Maximum positive adjustment after budget neutrality scaling factor |
|---------|---|---------------------------------------|--|
| CY 2019 | 4% | -4% | 12% |
| CY 2020 | 5% | -5% | 15% |
| CY 2021 | 7% | -7% | 21% |
| CY 2022 | 9% | -9% | 27% |

Source: Premier Medicare Payment Reform: Implications and Options for Physicians and Hospitals, 2015

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MIPS Payment Adjustment Factors

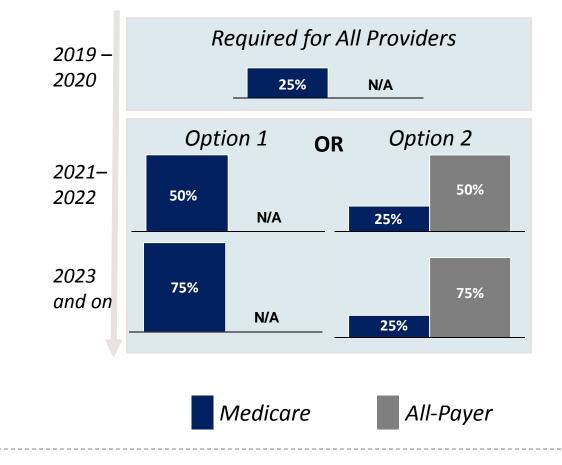


Source: Premier Medicare Payment Reform: Implications and Options for Physicians and Hospitals, 2015

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APM: Provider Eligibility

Required Percentage of Provider's Revenue Under Risk-Based Payment Models



Source: The Medicare Access and CHIP Reauthorization Act of 2015; Advisory Board analysis.

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