The results of the FY 2013 Employee Viewpoint Survey provides the Commission with an opportunity to continue to build on it strengths and to focus on the challenges it faces. The most positive responses and the area of strengths for the Commission remain in "My Work Experience", whereas the most negative results and significant challenges for the Commission are in the areas of "My Agency" and "My Satisfaction". Responses declined in the area of "Supervision" and "Leadership" as well.

As stated in FY 2012 and now in FY 2013, the past two years have been challenging for the employees of the Commission. Vacancies in key positions left the agency without permanent employees in the positions of Staff Director (who is the administrative head of the agency), General Counsel and Head of its Office of Civil Rights Evaluation. Now that the Commission has a permanent Staff Director and is actively recruiting for a General Counsel and the Head of its Civil Rights Evaluation unit, the agency is still confident that the filling of these key positions as well as others will allow it to take a serious look at the Employee Viewpoint Survey and to develop an action plan to address all areas.

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	Ν		4	3	4	4	3	18	NA
organization.	%	39.62	22.70	16.92	23.19	20.68	16.50	100.00	
2. I have enough information to do my job well.	Ν		3	6	4	3	2	18	NA
2. Thave enough mormation to do my job weil.	%	50.00	17.98	32.02	21.95	16.47	11.57	100.00	
3. I feel encouraged to come up with new and better ways of doing	Ν		4	3	4	5	2	18	NA
things.	%	38.95	22.70	16.25	23.19	26.81	11.05	100.00	
*4. My work since me a facting of personal accomplicity and	Ν		7	4	4	1	2	18	NA
*4. My work gives me a feeling of personal accomplishment.	%	61.75	39.89	21.85	22.49	5.44	10.32	100.00	
	Ν		9	5	3	1	0	18	NA
*5. I like the kind of work I do.	%	78.59	50.67	27.92	16.52	4.89	0.00	100.00	
	Ν		6	5	3	3	1	18	NA
6. I know what is expected of me on the job.	%	62.42	33.78	28.64	17.02	15.13	5.43	100.00	
7. When needed I am willing to put in the extra effort to get a job	Ν		13	5	0	0	0	18	NA
done.	%	100.00	72.62	27.38	0.00	0.00	0.00	100.00	
8. I am constantly looking for ways to do my job better.	Ν		10	7	1	0	0	18	NA
	%	94.56	55.43	39.12	5.44	0.00	0.00	100.00	
9. I have sufficient resources (for example, people, materials, budget)	Ν		0	5	2	3	8	18	0
to get my job done.	%	28.85	0.00	28.85	12.28	15.82	43.05	100.00	
40 Merunaldand in service ship	Ν		0	5	3	4	6	18	0
10. My workload is reasonable.	%	27.72	0.00	27.72	17.06	22.53	32.69	100.00	
	Ν		1	3	5	4	3	16	0
11. My talents are used well in the workplace.	%	24.74	6.21	18.53	31.23	26.16	17.87	100.00	
	Ν		4	8	2	1	1	16	1
12. I know how my work relates to the agency's goals and priorities.	%	75.33	25.68	49.65	11.58	6.95	6.14	100.00	
	Ν		7	6	2	0	2	17	0
13. The work I do is important.	%	76.57	42.82	33.75	12.41	0.00	11.02	100.00	
14. Physical conditions (for example, noise level, temperature, lighting,	Ν		7	7	1	2	1	18	0
cleanliness in the workplace) allow employees to perform their jobs well.	%	77.82	38.18	39.65	5.47	11.80	4.90	100.00	
	Ν		6	3	2	4	3	18	0
15. My performance appraisal is a fair reflection of my performance.	%	50.11	33.08	17.03	10.36	22.62	16.91	100.00	
	N		3	9	1	1	3	17	0
I am held accountable for achieving results.	%	70.15	17.45	52.70	6.56	5.70	17.60	100.00	-

Survey Administration Period: April 23, 2013 to June 7, 2013

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* AES prescribed items

** Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

Sample or Census: Census

Number of surveys completed: 18

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	Ν		4	1	6	2	3	16	1
without fear of reprisal.	%	30.93	24.77	6.16	38.07	13.11	17.89	100.00	
*18. My training needs are assessed.	Ν		1	5	3	4	5	18	0
To. My training needs are assessed.	%	33.60	5.42	28.17	17.09	21.93	27.38	100.00	
*19. In my most recent performance appraisal, I understood what I had	Ν		4	4	1	2	6	17	1
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	46.96	23.36	23.60	5.76	12.18	35.10	100.00	
	Ν		2	5	3	5	3	18	NA
20. The people I work with cooperate to get the job done.		39.88	10.92	28.96	15.82	28.63	15.67	100.00	
tot. Maximum is in this to provide a could with the night shift.	Ν		0	4	3	4	5	16	2
21. My work unit is able to recruit people with the right skills.		25.65	0.00	25.65	20.09	23.43	30.83	100.00	
too. Descriptions in more all with see based on more it	Ν		2	2	2	5	5	16	2
22. Promotions in my work unit are based on merit.		25.23	13.02	12.21	13.06	32.48	29.23	100.00	
*23. In my work unit, steps are taken to deal with a poor performer who	Ν		1	4	4	2	4	15	3
cannot or will not improve.		33.71	6.57	27.14	28.32	13.13	24.84	100.00	
24. In my work unit, differences in performance are recognized in a	Ν		1	5	4	3	5	18	0
meaningful way.	%	34.06	5.44	28.62	23.45	16.47	26.01	100.00	
25. Awards in my work unit depend on how well employees perform	Ν		2	4	2	3	6	17	1
their jobs.	%	35.82	12.18	23.64	11.51	18.87	33.80	100.00	
00. Englander is serviced weit share isk beseded as with each other	Ν		2	7	3	2	4	18	0
26. Employees in my work unit share job knowledge with each other.	%	50.79	11.58	39.21	17.06	10.24	21.91	100.00	
07. The shill be at is an even with the improved in the protocol	Ν		2	5	7	1	2	17	1
27. The skill level in my work unit has improved in the past year.	%	41.23	12.42	28.81	42.18	5.72	10.87	100.00	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	ltem Response Total	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	Ν		8	7	2	1	0	18	NA
unit?	%	84.33	47.27	37.06	10.77	4.90	0.00	100.00	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	Ν		0	7	5	2	4	18	0
to accomplish organizational goals.	%	38.97	0.00	38.97	28.88	11.48	20.67	100.00	

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	Ν		0	1	5	5	6	17	1
to work processes.	%	5.83	0.00	5.83	30.67	29.72	33.78	100.00	
31. Employees are recognized for providing high quality products and	Ν		0	2	2	8	6	18	0
services.	%	11.62	0.00	11.62	11.84	44.31	32.24	100.00	
*00. Creativity and imposition are rewarded	Ν		0	2	2	9	5	18	0
*32. Creativity and innovation are rewarded.	%	11.62	0.00	11.62	11.84	49.73	26.81	100.00	
*33. Pay raises depend on how well employees perform their jobs.			0	1	4	6	6	17	1
		6.46	0.00	6.46	23.69	36.05	33.80	100.00	
34. Policies and programs promote diversity in the workplace (for	Ν		2	3	4	3	3	15	3
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	31.68	12.32	19.37	28.63	20.11	19.58	100.00	
*35. Employees are protected from health and safety hazards on the	Ν		4	10	2	1	0	17	1
job.	%	83.37	23.08	60.30	11.47	5.16	0.00	100.00	
*36. My organization has prepared employees for potential security	Ν		2	9	3	2	1	17	1
threats.	%	65.75	13.15	52.60	17.21	11.32	5.71	100.00	
37. Arbitrary action, personal favoritism and coercion for partisan	Ν		1	2	4	6	5	18	0
political purposes are not tolerated.	%	16.47	6.14	10.33	22.38	35.01	26.14	100.00	
38. Prohibited Personnel Practices (for example, illegally discriminating	Ν		3	4	4	1	1	13	4
for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	54.22	22.59	31.63	29.90	8.42	7.45	100.00	
	Ν		0	4	8	2	3	17	1
39. My agency is successful at accomplishing its mission.	%	24.39	0.00	24.39	47.60	11.43	16.57	100.00	
	Ν		1	3	5	6	3	18	NA
40. I recommend my organization as a good place to work.	%	23.45	6.37	17.09	28.10	32.67	15.77	100.00	
41. I believe the results of this survey will be used to make my agency	Ν		2	1	3	3	6	15	2
a better place to work.	%	22.33	14.98	7.36	19.45	20.39	37.82	100.00	
42. My supervisor supports my need to balance work and other life	Ν		7	4	4	0	1	16	2
issues.	%	68.15	43.05	25.10	25.80	0.00	6.05	100.00	
43. My supervisor/team leader provides me with opportunities to	Ν		4	1	7	3	1	16	2
demonstrate my leadership skills.	%	30.76	24.66	6.10	44.84	18.35	6.05	100.00	
44. Discussions with my supervisor/team leader about my performance	Ν		4	3	3	5	1	16	2
are worthwhile.	%	43.70	24.66	19.04	19.00	31.25	6.05	100.00	

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Sample or Census: Census

Number of surveys completed: 18

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	Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know/ No Basis to Judge
Ν		5	4	4	1	1	15	3
%	59.26	33.02	26.25	26.90	7.34	6.50	100.00	
Ν		4	2	6	3	1	16	2
%	36.20	24.66	11.55	38.79	18.96	6.05	100.00	
Ν		4	4	4	2	2	16	2
%	49.14	24.66	24.49	25.85	12.91	12.10	100.00	
Ν		4	5	5	2	1	17	NA
%	53.21	23.46	29.75	30.13	10.92	5.74	100.00	
Ν		3	6	5	2	1	17	NA
%	52.58	16.71	35.87	30.18	11.50	5.74	100.00	
Ν		3	4	7	2	1	17	NA
%	41.03	16.80	24.23	40.84	12.34	5.79	100.00	
Ν		3	5	5	3	2	18	NA
%	44.13	15.77	28.36	28.53	16.47	10.86	100.00	
	Percent Positive	Very Good	Good	Fair	Poor	Very Poor	ltem Response Total	Do Not Know/ No Basis to Judge
Ν		5	3	4	2	4	18	NA
%	44.13	28.28	15.85	21.95	11.57	22.35	100.00	
	Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
Ν		1	2	6	3	6	18	0
%	17.98	6.37	11.62	33.31	17.73	30.98	100.00	
		1	3	6	3	3	16	1
Ν		1	3	0	3	5	10	1
N %	26.13	۱ 7.14	18.99	38.29	18.48	17.10	100.00	I
	26.13	•	-		-	-		1
%	26.13 54.17	7.14	18.99	38.29	18.48	17.10	100.00	
% N		7.14 1	18.99 8	38.29 3	18.48 2	17.10 3	100.00 17	
% N %		7.14 1 6.73	18.99 8 47.44	38.29 3 18.04	18.48 2 11.67	17.10 3 16.12	100.00 17 100.00	1
% N % N	54.17	7.14 1 6.73 1	18.99 8 47.44 5	38.29 3 18.04 2	18.48 2 11.67 4	17.10 3 16.12 5	100.00 17 100.00 17	1
	% N % N % N % N % N % N % N %	% 59.26 N 36.20 N 49.14 N 53.21 N 52.58 N 41.03 N 44.13 N 44.13 N 44.13 N 44.13	% 59.26 33.02 N 4 % 36.20 24.66 N 4 % 49.14 24.66 N 4 % 53.21 23.46 N 3 3 % 52.58 16.71 N 3 3 % 41.03 16.80 N 3 3 % 44.13 15.77 Percent Positive Very Good N 5 28.28	% 59.26 33.02 26.25 N 4 2 % 36.20 24.66 11.55 N 4 4 % 49.14 24.66 24.49 N 4 5 % 53.21 23.46 29.75 N 3 6 % 52.58 16.71 35.87 N 3 4 % 41.03 16.80 24.23 N 3 5 % 44.13 15.77 28.36 N 5 3 % 44.13 28.28 15.85 N 5 3 % 44.13 28.28 15.85	% 59.26 33.02 26.25 26.90 N 4 2 6 % 36.20 24.66 11.55 38.79 N 4 4 4 % 49.14 24.66 24.49 25.85 N 4 5 5 % 53.21 23.46 29.75 30.13 N 3 6 5 % 52.58 16.71 35.87 30.18 N 3 6 5 % 41.03 16.80 24.23 40.84 N 3 5 5 % 44.13 15.77 28.36 28.53 N 44.13 15.77 28.36 28.53 N 5 3 4 4 % 44.13 28.28 15.85 21.95 N 5 3 4 4 % 44.13 28.28 15.85 21.95 N 44.13 28.28 15.85 21.95	% 59.26 33.02 26.25 26.90 7.34 N 4 2 6 3 % 36.20 24.66 11.55 38.79 18.96 N 4 4 4 2 % 49.14 24.66 24.49 25.85 12.91 N 4 5 5 2 % 49.14 24.66 24.49 25.85 12.91 N 4 5 5 2 % 53.21 23.46 29.75 30.13 10.92 N 3 6 5 2 % 52.58 16.71 35.87 30.18 11.50 N 3 3 5 5 3 % 41.03 16.80 24.23 40.84 12.34 N 3 5 5 3 4 M 44.13 15.77 28.36 28.53 16.47<	% 59.26 33.02 26.25 26.90 7.34 6.50 N 4 2 6 3 1 % 36.20 24.66 11.55 38.79 18.96 6.05 N 4 4 4 2 2 % 49.14 24.66 24.49 25.85 12.91 12.10 N 4 5 5 2 1 % 53.21 23.46 29.75 30.13 10.92 5.74 N 52.58 16.71 35.87 30.18 11.50 5.74 N 3 6 5 2 1 % 52.58 16.71 35.87 30.18 11.50 5.74 N 3 3 5 5 3 2 1 % 41.03 16.80 24.23 40.84 12.34 5.79 N 4 5.7 3.3 4	% 59.26 33.02 26.25 26.90 7.34 6.50 100.00 N 4 2 6 3 1 16 % 36.20 24.66 11.55 38.79 18.96 6.05 100.00 N 4 4 4 2 2 16 % 49.14 24.66 24.49 25.85 12.91 12.10 100.00 N 4 5 5 2 1 17 % 53.21 23.46 29.75 30.13 10.92 5.74 100.00 N 3 6 5 2 1 17 % 52.58 16.71 35.87 30.18 11.50 5.74 100.00 N 3 5 5 3 2 18 % 41.03 16.80 24.23 40.84 12.34 5.79 100.00 N 44.13 15.77 <td< td=""></td<>

Survey Administration Period: April 23, 2013 to June 7, 2013

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Sample or Census: Census

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	Ν		0	5	2	3	7	17	1
example, about projects, goals, needed resources).	%	31.13	0.00	31.13	11.58	18.01	39.28	100.00	
 Managers support collaboration across work units to accomplish work objectives. 	N %	40.34	0 0.00	7 40.34	3 17.09	1 5.44	7 37.13	18 100.00	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	ltem Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	Ν		1	2	0	1	6	10	8
directly above your immediate supervisor/team leader?	%	32.00	11.33	20.67	0.00	10.93	57.08	100.00	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	ltem Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.			0	0	7	5	5	17	1
		0.00	0.00	0.00	42.18	28.90	28.92	100.00	
62. Senior leaders demonstrate support for Work/Life programs.	Ν		0	3	5	1	3	12	6
	%	24.08	0.00	24.08	43.63	7.21	25.08	100.00	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	ltem Response Total	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that affect	Ν		0	6	7	3	2	18	NA
your work?	%	33.05	0.00	33.05	38.90	16.47	11.57	100.00	
*64. How satisfied are you with the information you receive from	Ν		0	2	3	9	4	18	NA
management on what's going on in your organization?	%	12.51	0.00	12.51	15.82	49.76	21.91	100.00	
*65. How satisfied are you with the recognition you receive for doing a	Ν		0	2	5	7	4	18	NA
							04.04	100.00	1
good job?	%	11.62	0.00	11.62	27.59	38.88	21.91		
good job? *66. How satisfied are you with the policies and practices of your senior	Ν	-	0	0	5	9	4	18	NA
good job? *66. How satisfied are you with the policies and practices of your senior leaders?	N %	11.62 0.00	0 0.00	0 0.00	5 29.55	9 49.08	4 21.37	18 100.00	
 good job? *66. How satisfied are you with the policies and practices of your senior leaders? *67. How satisfied are you with your opportunity to get a better job in 	N % N	0.00	0 0.00 0	0 0.00 3	5 29.55 5	9 49.08 6	4 21.37 4	18 100.00 18	NA NA
good job? *66. How satisfied are you with the policies and practices of your senior leaders? *67. How satisfied are you with your opportunity to get a better job in your organization?	N % N %	-	0 0.00 0 0.00	0 0.00 3 17.28	5 29.55 5 29.29	9 49.08	4 21.37 4 21.10	18 100.00 18 100.00	NA
 good job? *66. How satisfied are you with the policies and practices of your senior leaders? *67. How satisfied are you with your opportunity to get a better job in 	N % N	0.00	0 0.00 0	0 0.00 3	5 29.55 5	9 49.08 6	4 21.37 4	18 100.00 18	

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		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	ltem Response Total	Do Not Know/ No Basis to Judge
	Ν		1	8	5	3	1	18	NA
*69. Considering everything, how satisfied are you with your job?	%	50.81	6.37	44.44	27.29	16.47	5.43	100.00	
*70 Considering over thing, how estisfied are you with your pay?	Ν		2	5	4	7	0	18	NA
*70. Considering everything, how satisfied are you with your pay?	%	38.27	10.38	27.89	24.12	37.61	0.00	100.00	
71. Considering everything, how satisfied are you with your	Ν		0	3	3	10	2	18	NA
organization?	%	17.98	0.00	17.98	17.06	54.10	10.86	100.00	

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site

during your regular work hours (excludes travel).

during your regular work hours (excludes travel).	Ν	%
Yes	15	84.19
No	1	5.43
Not sure	2	10.38
Total	18	100.00

73. Please select the response below that BEST describes your current

teleworking situation:		Ν	%
	I telework 3 or more days per week.	0	0.00
	I telework 1 or 2 days per week.	4	20.68
	I telework, but no more than 1 or 2 days per month.	2	10.33
	I telework very infrequently, on an unscheduled or short-term basis.	6	34.33
	I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel).	0	0.00
	I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking.	1	5.43
	I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework.	1	6.14
	I do not telework because I choose not to telework.	4	23.09
	Total	18	100.00

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* AES prescribed items

 Do you participate in the following Work/Life programs? Altern Work Schedules (AWS) 		N	
	Yes	7	
	No	9	4
	Not available to me	2	
	Total	18	
75. Do you participate in the following Work/Life programs? Healt Wellness Programs (for example, exercise, medical screening			
smoking programs)		N	
	Yes	3	
	No	13	
	Not available to me	2	
	Total	18	
76. Do you participate in the following Work/Life programs? Empl	loyee		
Assistance Program (EAP)		N	
	Yes	2	
	No	16	
	Not available to me	0	
	Total	18	
 Do you participate in the following Work/Life programs? Child Programs (for example, daycare, parenting classes, parenting 			
groups)		N	
	Yes	0	
	No	11	
	Not available to me	6	
	Total	17	
 Do you participate in the following Work/Life programs? Elder Programs (for example, support groups, speakers) 	Care	N	
Tograms (for example, support groups, speakers)	Vaa	0	
	Yes No	0 12	
	Not available to me	6	
	Total	18	
tion Period: April 23, 2013 to June 7, 2013			
eighted to represent the Agency's population.			Num

or (vey Number of surveys a Respo

Census: Census ys completed: 18 administered: 25 onse Rate: 72.0%

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in your	Ν		3	4	2	1	1	11	1
agency? Telework	%	63.30	26.15	37.15	17.17	8.99	10.53	100.00	
80. How satisfied are you with the following Work/Life programs in your	Ν		4	3	0	0	0	7	0
agency? Alternative Work Schedules (AWS)	%	100.00	57.32	42.68	0.00	0.00	0.00	100.00	
 How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs) 	Ν		0	1	2	0	0	3	0
	%	31.98	0.00	31.98	68.02	0.00	0.00	100.00	
82. How satisfied are you with the following Work/Life programs in your	Ν		0	1	1	0	0	2	0
agency? Employee Assistance Program (EAP)	%	46.98	0.00	46.98	53.02	0.00	0.00	100.00	
83. How satisfied are you with the following Work/Life programs in your	Ν		0	0	0	0	0	0	1
agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%								
84. How satisfied are you with the following Work/Life programs in your	Ν		0	0	0	0	0	0	0
agency? Elder Care Programs (for example, support groups, speakers)	%								

Survey Administration Period: April 23, 2013 to June 7, 2013

The work/life satisfaction results only include employees who indicated that they participated in the program.

Percentages are weighted to represent the Agency's population.

** Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

Sample or Census: Census Number of surveys completed: 18 Number of surveys administered: 25 Response Rate: 72.0%